



# Annual Report 2021

**skat** foundation



We are an independent Swiss non-profit organisation based in St. Gallen and have been active in international cooperation since 2002. We have the ZEWO Quality seal as proof of our transparent, efficient, and effective use of funds and resources.

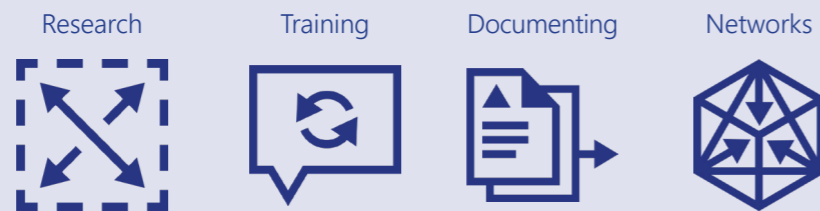
Our vision is that of a world where individuals and organisations can learn and act in collaborative ways to eradicate poverty and contribute to the development of sustainable, diverse, and inclusive societies.

Our mission is to be facilitators of change. We enable our partners to learn from each other and to find solutions to the challenges triggered by poverty and climate change by focusing our work in three thematic areas:



We support our partners to find, adapt and develop **solutions** that respond to their needs and context. We **strengthen their capacities** by facilitating on-line and in-person courses, trainings, knowledge-sharing workshops and events, and through the development and sharing of **knowledge products**.

Our core competencies are:



### OUR VALUES

- Quality
- Gender Equality
- Efficiency and Effectiveness
- Integrity and Accountability
- Collaboration and Participation

Cover Photo courtesy of SHIPO: A smallholder farmer from Zambia with the rope pump he uses to obtain water for drinking and for productive purposes.

## PREFACE



**Dr. Rolf Leutert**  
Chairman of the Board



**Bertha Camacho**  
Managing Director

In 2021 Skat Foundation became an autonomous and independent organisation, taking full responsibility for its staff, partners, and programmes. We moved into our new office at [benevolpark](#), enjoying a modern working space with well-equipped meeting rooms, two minutes away from the train station in St. Gallen. Despite the challenges of the COVID pandemic, 2021 proved to be a successful year for Skat Foundation, enriched by new beginnings and by the consolidation of existing partnerships.

Together with our five partners from the Alliance for Sustainable Food Systems and Empowered Communities we started our joint International Programme. The Alliance has set itself the goals to guarantee the right to food through agroecology and to promote mutual learning and synergies. At the same time, it aims to further develop capacities of partner organisations regarding diverse topics in the form of Learning Groups. Skat Foundation is actively involved in six Learning Groups of the Alliance and leads the Learning Group on Human-Rights Based Approaches (HRBA).

As part of our International Programme, in 2021, we started a new project in Colombia supporting the sustainable management of organic waste and its transformation to compost to be used in urban gardens for vegetable production. We also strengthened the capacities of practitioners and the technical staff of selected municipalities in Central and South America in sustainable waste management practices. In Moldova, in partnership with Skat Consulting Ltd., we started the implementation of the Integrated Water Supply and Sanitation Project (APASAN+) with the aim of enabling

sustainable access to safe drinking water and household sanitation for the rural population.

In Zambia, Tanzania, and Zimbabwe we continued supporting access to water to families in rural communities through hands-on training of artisans and entrepreneurs. For the first time, women farmers in Tanzania were trained in techniques to use water productively. In Nepal, we supported the establishment of water treatment and distribution systems ensuring the engagement of Water User Committees in five communities of the Kathmandu Valley.

In 2021, Skat Foundation joined the hands4health consortium aiming to develop and implement a comprehensive approach to hand hygiene, water quality and sanitation in primary healthcare facilities and schools. Our role is to facilitate mutual learning and knowledge sharing between consortium partners and beyond.

The RWSN continued engaging members through Webinars and E-discussions and welcomed Dr. Aline Saraiva Okello from Kenya as the new RWSN Network Coordinator. Additionally, the RWSN team launched the REACH «100 Million Initiative» and joined an international Consortium to support the implementation of the five-year Programme Rural Evidence and Learning for Water – REAL Water.

A lot has happened in 2021, and this report presents important highlights. We are thankful to the Committee of the Board for their commitment and extraordinary support in 2021 and to our team and partners for their arduous work, without which all of this would not have been possible.

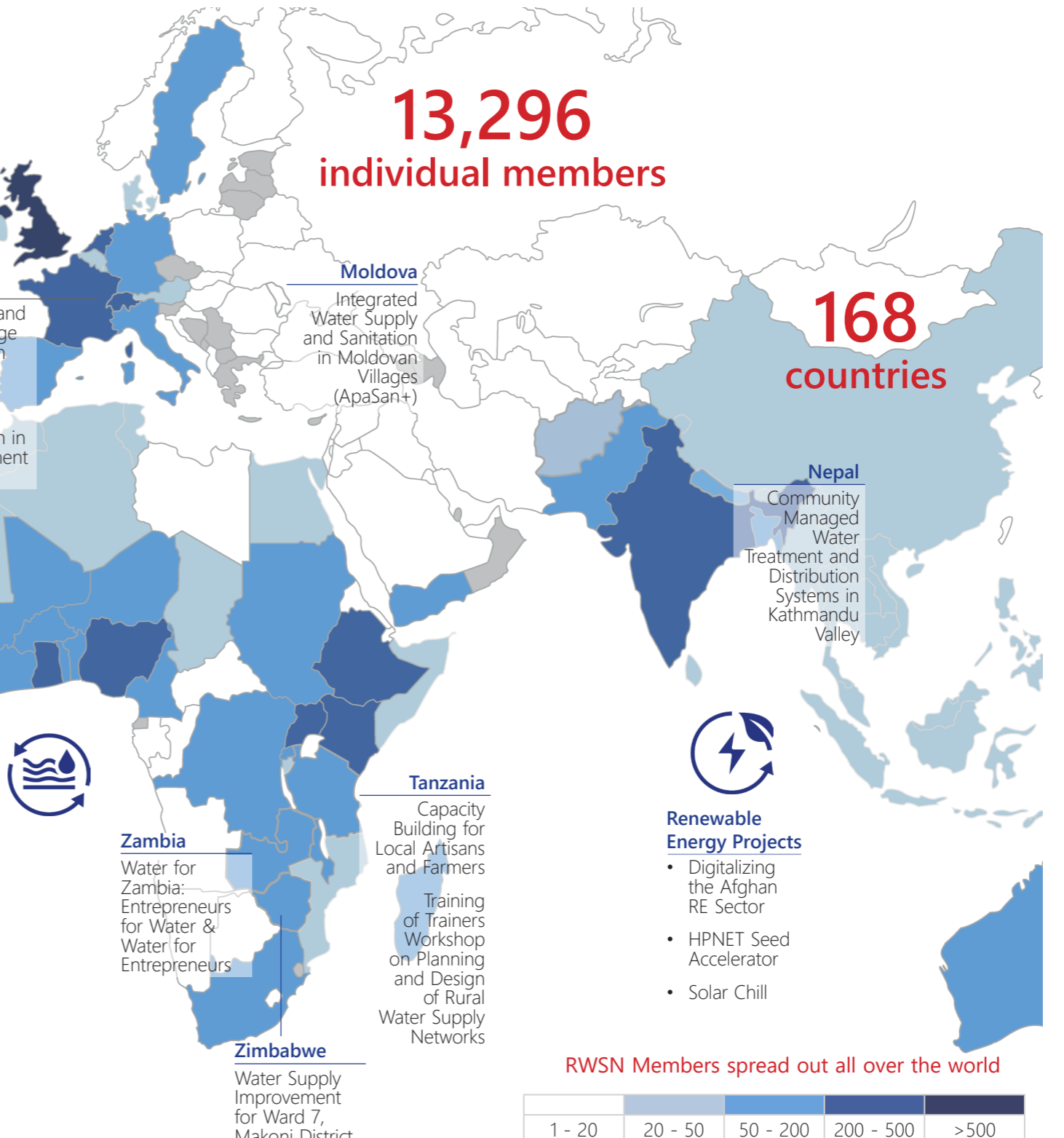
## INTERNATIONAL PROGRAMME

In 2021, Skat Foundation, together with the five other members of the Sufosec Alliance (*Aqua Alimenta*, *Fastenaktion*, *Swissaid*, *Vivamos Mejor* and *VSF – Suisse*), started a four-year programme to improve livelihoods and to reduce hunger. This programme is implemented under a joint results framework and receives the contribution of the Swiss Agency for Development and Cooperation (SDC). Thanks to this contribution, and with the funding received from various donors, Skat Foundation was able to focus its projects and activities on nine countries spread across four continents.



## GLOBAL PROJECTS

Our global outreach is achieved through the *Rural Water Supply Network (RWSN)*, by hosting its Secretariat. As a global network of rural water professionals and organisations, RWSN is committed to strengthening their capacities and professionalism through knowledge sharing and mutual learning.





## Sustainable Urban Agriculture and Composting in Usme, Bogotá, Colombia – Green Terrace

The green terrace provides a space for learning-by-doing, where women and men make use of organic waste by composting it to grow vegetables and herbs in vertical gardens built in their own homes. During the first year of implementation, families were able to cultivate medicinal and aromatic plants, lettuce and other important complementary vegetables in their vertical gardens.

### Activities

- Collection of organic waste produced by the families
- Composting
- Delivery of seeds and seedlings in vertical gardens
- Seed generation and sowing
- Training sessions and exchange

A booklet was prepared for children aged 8 – 14 to learn about the management of household solid waste, its separation and use, including mainly organic waste and composting. Workshops with school children visiting the green terrace were conducted using this booklet and including experiential visits of the composting sites.

### Main results

Improved livelihoods of people thanks to an increased access to sustainable collection and management of organic waste.

100 families

12 men and 88 women leading the project

100 vertical gardens delivered

### Lessons learned from this first year of implementation:

- In projects which include composting as Green Terrace, it is important to have a person in charge of the daily operation and maintenance of infrastructure such as the compost bin and seedbeds.
- It is also important to start the collection of organic waste from just a few families and verify that the amount of waste they deliver and the capacity of the compost bin(s) are adequate.
- Face-to-face training spaces are fundamental to increase the motivation and empowerment of the people involved.

**Donors:** SDC Programme Contribution, Catholic Commission of St. Gallen, Commune Maur, Kanton Schaffhausen  
**Implementation Partners:** EcoPartner and Parrish St. Champagnat



Photo courtesy of Alfonso Canedo: vertical garden in Usme, Bogotá



## Training on Sustainable Solid Waste Management



Photo courtesy of Helvetas Bolivia: Project Basura 0

In 2021 Skat Foundation, together with partners in Nicaragua, Honduras, and Bolivia, implemented three editions of a six-week course on Sustainable Waste Management. The objectives of the course were to strengthen stakeholders' knowledge and practices on this topic at communal and municipal levels. The different modules were tailored-made, addressing the challenges of each country and context.

**Donors:** SDC Programme Contribution  
**Implementation partners:** EcoParter, ACEPESA in Costa Rica, UNITAR in Nicaragua and Helvetas in Bolivia

### Main results

A total of 34 women and 49 men enrolled in new vocational trainings from 24 municipalities in Nicaragua, Honduras, and Bolivia.

44 participants (48% women) completed the course and received a certificate. Most of the participants were officials from the municipal offices of their cities or communes.

76% of the participants in Nicaragua were officials of the Managua Municipal Council – ALMA, responsible for waste management in the capital, while 17% work for EMTRIDES the company responsible for the city's waste collection, treatment and disposal services.

Participants not only gained new knowledge and skills, but also they developed a plan for the implementation of future waste management initiatives in their respective areas of work.



Photo courtesy of Helvetas Bolivia: Project Basura 0



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### Sustainable access to clean drinking water in Tanzania

Skat Foundation, in partnership with the SHIPO SMART Centre in Njombe, in the Southern Highlands in Tanzania, supports the strengthening of technical skills among local entrepreneurs in the production and installation of rope pumps and different techniques of manual drilling and hand digging. In 2021, the project has achieved the following results:

**Main results**

- 15** artisans were trained in drilling, digging and pump constructions
- 190** new wells with pumps built
- 4,200** people with new access to a basic drinking water service
- 685** people with improved access to water resources (productive purposes)

To help drillers and pump producers to have more customers and to ensure the quality control of the wells and pumps, SHIPO and the Water Institute of Tanzania collaborated in the training. In 2021, for the first time, the course and its certificate were officially recognised by the state of Tanzania. The training included new artisans as well as artisans from previous years. This approach was useful for updating their knowledge and skills on new technologies. The artisans built 190 wells or boreholes and equipped them with pumps. SHIPO checked the functionality and quality of 137 of these wells, with only 7 boreholes giving rise to complaints such as insufficient depth. These systems were corrected during the dry season. As a technical novelty, tests with solar-powered small pumps were carried out. The results will be used to further develop this new topic and to offer training courses on it in the future.

In addition, 51 women smallholder farmers were trained in techniques to use water productively, for example in small-scale vegetable cultivation and kitchen gardens.



Photo courtesy of SHIPO: Participants of the training course on hydrogeology and manual drilling received certificates, which also serve as a license for drilling.



Photo courtesy of SHIPO: Participants of training courses in welding pumps (left) and in agroecological techniques (right).

### Training of Trainers in Rural Water Supply

In cooperation with two national actors, RUWASA, the national rural drinking water and sanitation agency, and the Water Institute of Tanzania, SHIPO prepared and delivered a Training of Trainers tailored to the needs of RUWASA. The goal of this training was to strengthen the capacities and processes related to planning and construction of rural water supply networks.

A team of experienced experts from Africa were brought together to deliver the course in several modules. Emphasis was placed on practical exercises, high-level theoretical inputs and exercises alternated with field visits to meet local authorities. 21 people (19 men and 2 women) were trained in technical and social topics related to rural water supply. 18 of the participants are technical staff of RUWASA, plus an engineer from the Water Institute and two specialists from SHIPO. This training involved all regional offices of RUWASA in the Southern Zone of Tanzania and was delivered as a pilot project, to be replicated in the future in other zones of Tanzania. The RUWASA was strengthened in its role as a nationwide water provider in rural areas. Cooperation with RUWASA, the Water Institute, the Lake Nyasa Basin Water Board and SHIPO can serve as a model of how local actors can be supported in their cooperation.

This project benefited from Skat Foundation's long-term work on rural water supply in Cameroon. Respective materials were used as templates, and an experienced trainer and planner from Cameroon was part of the teaching team of the workshop. Skat Foundation is keen to develop further South-South partnerships of this kind, also in other sectors and geographic areas.

**Donors:** Drink and Donate Association, Symphysis Stiftung and SDC Programme Contribution  
**Implementation Partner:** SHIPO



## Community Managed Water Treatment and Distribution Systems in Kathmandu Valley, Nepal

The scarcity of drinking water has been an ever-present issue for the residents of Kathmandu Valley. Also, with traditional water sources drying up, the depletion of groundwater is hindering access to water. As the water supply by the public utility company is only intermittent, despite poor water quality, people in this region are highly dependent on tanker water supply, jar water, as well as traditional water sources.

With the aim of increasing access to better quality water at household level, in 2021, with the support of Skat Foundation, the Urban Environment Management Society (UEMS) successfully executed the project «Community Managed Water Treatment and Distribution Systems in the Kathmandu Valley» in five water-scarce communities of Lalitpur Metropolitan City. The project was implemented through the Water User Committees associated to the respective Ward Committee formed for community development and welfare. UEMS supported these Water User Committees in project implementation, conducted various trainings and orientation workshops for capacity strengthening, awareness raising and advocacy to sustain the water treatment and distribution systems.

### Main results

- Five community-run water kiosks have been installed. Water is being distributed from these kiosks to the neighbouring households at a below-the-market price of 20-30 NRS (0.20 – 0.30 USD) per jar.
- Awareness raised within the communities on importance of safe water, improved sanitation, and hygienic practices.
- The WUCs can conduct O&M of the water treatment and distribution systems.
- Local government offices support and provide a contribution to the systems thanks to effective lobbying and advocacy work done by the project.
- Community organisations are better prepared to manage water distribution systems.
- Sustainable management and O&M mechanisms of the systems have been established in the communities and are ensured through institutional ownership, enhanced capacity, and financial stability.

A total of **2,837** people (**1,412** are women and girls) from **540** households have access to safe drinking water in the Kathmandu Valley.

**Donors:** Solaqua Foundation and SDC Programme Contribution  
**Implementation partner:** UEMS



Photo courtesy of UEMS: Engaging with the user's committees in each ward was an essential part of the project – User Committee in Agnisala Ward.



## Integrated water supply and sanitation in Moldovan villages (APASAN+)

Since 2021, Skat Foundation, in partnership with Skat Consulting Ltd. has been implementing the Integrated Water Supply and Sanitation Project (APASAN+) in Moldova. The aim of this project is that the rural population in Moldova have sustainable access to safe drinking water and household sanitation. Through this project, it is expected that local public authorities and regional operators will better respond to the needs of the population in target villages for adequate and sustainably managed water and sanitation services. Additionally, decentralised sanitation solutions (with septic tanks) will be introduced, tested and managed in such a way that such solutions can be made known and made available countrywide. This project builds on the understanding of the water and sanitation situation in rural Moldova and the needs and opportunities for tangible improvements gained through the Swiss and Austrian co-funded «Water and Sanitation Project in the Republic of Moldova (ApaSan)» that was implemented by Skat Consulting Ltd. from 2009 to 2019.



Photo courtesy of Skat Consulting Ltd.: Construction of a water supply system in rural Moldova. All households are individually connected.

### The expected results of the project are:

- At least **4,700** men and women from two selected Rayons have access to potable water through new water supply systems or rehabilitated infrastructure, operated by the regional operator.
- Decentralised sanitation systems are set up and used by an initial number of at least **300** households in three pilot villages.
- Regional and local water supply and sanitation operators have the necessary technical and managerial capacities and equipment to provide adequate and sustainable water supply and sanitation services to their clients.

**Donors:** Austrian Development Agency (ADA), St. Galler Stadtwerke (SGSW) and SDC Program Contribution

**Implementation Partner:** Skat Consulting Ltd., Fundatia Central Moldo-Elvetian pentru cooperare Skat



### Swiss Junior Water Prize – supporting initiatives from the youth

The Swiss Junior Water Prize recognises young students between 15 and 20 years old, who conduct outstanding school research projects related to water and sanitation with proven environmental, scientific, social or technological significance. The Swiss Junior Water Prize is a joint effort of the Swiss Water Partnership and the Swiss Toilet Organisation, aiming to encourage Swiss Youth to grow an interest in water and sustainability issues.

In 2021, the Swiss Junior Water Prize 2021 was granted to Jeanne Käser, a talented young student from the Lycée Denis-de-Rougemont, for her work «Contamination des invertébrés aquatiques par les néonicotinoïdes: Un état des lieux pour le Seyon». Her research focuses on the incidence and prevalence of synthetic nicotine-like insecticides on aquatic invertebrates, in an intensely agricultural area. The awarded project is an interdisciplinary collaboration with the University of Neuchâtel. The experimental method developed for this work has potential to be applied in further research on this subject.

As winner of the 2021 prize, Jeanne represented Switzerland in the Stockholm

«The subject chosen by Ms Jeanne Käser is very relevant and closely linked to that of water quality. The jury was particularly impressed by the innovative and creative approach of the researcher, as well as by the way she presented her work in an extremely competent, scientific and convincing manner, with clear and structured documents and presentations.»

*The jury of [Swiss Youth in Science](#)*

Junior Water Prize (SJWP) held during the [Stockholm World Water Week](#). Jeanne had the opportunity to share her passion for water with students from more than 30 countries.

Jeanne published her project, as first author, in the Bulletin de la Société Neuchâteloise des Sciences Naturelles 2021, volume 141m 5 – 24. ([Link](#))

Skat Foundation sponsored the Swiss Junior Water Prize activities and organised a hybrid meeting where Jeanne presented her project to a panel of water experts, who provided feedback to advance her work.



Photo courtesy STO: Jeanne Kaeser doing research by the river.



Photo to the right courtesy of AfricaAHEAD: Water is running from a newly installed water supply system, powered by solar energy and installed in Village 55 of Maconi District, Zimbabwe.



## The global knowledge network for practical professionalism in rural water supply

The Rural Water Supply Network (RWSN) is a vibrant global network with the vision of a world in which all rural people have access to safe, sustainable, and reliable water supplies.

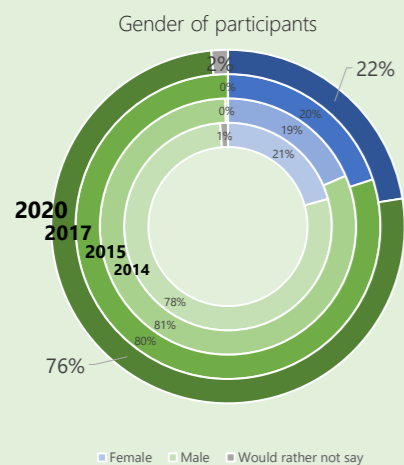
Many actors are working to address global water challenges, but they cannot be successful alone – this is where the connector function of RWSN comes into play. SDG 6.1 calls for universal access to safe and affordable drinking water. Given that 8 out of 10 people without

such access live in rural areas, RWSN's role is critical for achieving this target. RWSN helps governments, NGOs, development partners and the private sector learn from each other to jointly develop locally adapted solutions and to scale up successful approaches.

Membership has grown from less than 2,000 in 2011 to over 13,000 people in early 2021 with an increase of women members and youth thanks to the mentoring programme.

### PARTICIPATION OF WOMEN

Growing since 2015  
Comprises 40% of webinar registrants



### RWSN'S YOUNG PROFESSIONALS

Online Community:  
681 members  
47% women  
91 countries

Mentoring Programme in 2021  
168 participants in 59 countries  
49% of the participants were female

**MOST COMMON LANGUAGES**  
72% English 22% Francais 6% Español

### REAL-Water programme to expand the rural water services knowledge base

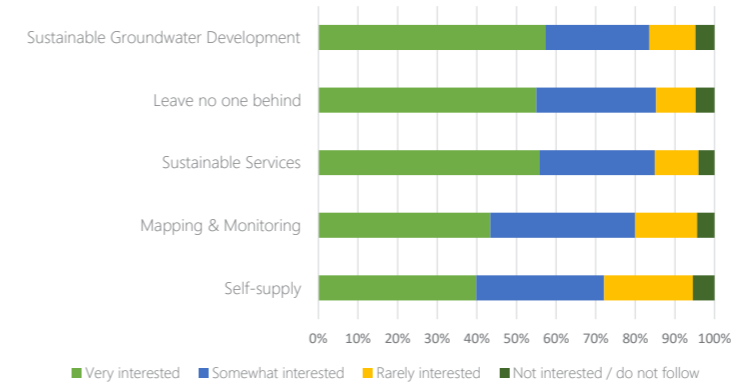
Since 2021, RWSN is part of the Consortium to support the implementation of the five-year Programme Rural Evidence and Learning for Water financed by the United States Agency for International Development (USAID). Under the lead of the Aquaya Institute (USA), and in partnership with Aguaconsult (UK), Ashoka Trust for Research in Ecology and the Environment (India), Kwame Nkrumah University of Science and Technology (Ghana), Safe Water Network (USA) and Water Mission (USA), the RWSN Secretariat facilitates the engagement strategy of the programme.

REAL-Water will support policymakers, development partners and service providers to make strategic decisions and implement best practices for water management through implementation research. It will also ensure coordination with USAID programmes contributing to the Water, Sanitation, and Hygiene (WASH) and Water Resources Management (WRM) knowledge base, in alignment with the USAID Water for the World Implementation Research Agenda.



The network is considered a unique place to meet and discuss a broad spectrum of rural water issues from local to global. RWSN promotes South-South dialogue, and membership is free and open to all, so that cost is not a barrier to learning. In the last 3 years, RWSN ran 72 webinars in 3 languages, released over 30 publications and more than 51,000 document downloads from the online library were recorded.

Level of interest of members in RWSN Themes (Survey 2020)



### MOST POPULAR THEMES

- Leave No-One Behind
- Sustainable Groundwater Development

### INTEREST FOR NEW TOPICS

- Climate Change
- Fragile / Humanitarian Contexts
- Rural Water, WASH and Health

### A Global Diagnostic of rural water service providers to inform results-based funding

Almost 800 million people still lack basic water supply. Eight out of ten of those people live in rural areas. Yet, after decades of investment in the water sector, what is left behind is a graveyard of failed rural water supply infrastructure and services. Sector partners agree that there is not only a need of funding for increased operations and maintenance, but that also, the links between investments and results are more transparent. Also the value of existing public funding needs to be maximised by incentivising sector performance, improving subsidy targeting and promoting better sector planning and management.

In 2021, REACH and RWSN launched the «100 Million Initiative», a global survey to reach rural water supply service providers and local government service authorities around the world. The survey seeks to understand the use of Results-Based Funding for rural water services. The 100M Initiative undertook a multi-stage data collection exercise to estimate the scale and potential of results-based funding globally.

The results of the survey are presented in the diagnostic report ([Link](#)).

REACH is a multi-year, global water security research programme funded by the UK government (FCDO) and led by the University of Oxford. RWSN is the knowledge broker.



Photo courtesy of Jacana: Rural water solutions in Zambia.



**hands4health – «Hand hygiene, water quality and sanitation in primary healthcare facilities and schools not connected to functional water supply systems»**

In 2021, Skat Foundation joined the hands4health consortium, an initiative of NGOs, academia, and private sector entities, aiming to develop and implement a comprehensive approach to hand hygiene, water quality and sanitation in primary healthcare facilities and schools. This four-year research project is part of the TRANSFORM Programme of the Swiss Agency for Development (SDC) and is being implemented in Switzerland as well as in Burkina Faso, Mali, Nigeria and Palestine.

The consortium comprises the University of Applied Sciences and Arts Northwestern Switzerland (FHNW), the Swiss Tropical and Public Health Institute, the Swiss Federal Institute of Technology Lausanne (EPFL), the University of Maiduguri (Nigeria), Palestine Polytechnic University, Terre des hommes, Cesvi, Skat Foundation, RANAS Ltd. and

Martin Systems Ltd. Together, the partners envision to change the current reality of low- and middle-income countries, where 45% of primary healthcare facilities and 50% of schools do not have access to handwashing, basic hygiene and water supply systems.

The project goal is to integrate novel and existing low-cost and resource-efficient WASH interventions from technical and socio-psychological fields into a practical, user-friendly approach. The approach addresses all stages of implementation, from an assessment of the situation to the development of novel, proven low-cost interventions for infrastructure improvement, behaviour change and facility management. In addition, the approach will incorporate data management and monitoring to facilitate a rigorous assessment of the impacts on health determinants and health outcomes.



Photo courtesy of WeConnex: Chitwan, Nepal – Only 50% of schools in low- and middle income countries have access to water.



Photo Skat Foundation: Consortium meeting in Muttenz, August 2021

In 2021, Skat Foundation lead the implementation of two studies, one focusing on schools and the other on healthcare facilities. The objective of these studies was to gain an understanding of existing approaches, tools, platforms and networks for planning and implementing WASH hardware and software interventions in institutions, with an emphasis on off-grid facilities. The studies were carried out by internationally renowned experts in this field, and results will be made available to a wide audience in 2022.

Additionally, a roadmap for a Theory of Change (ToC) consultation and stakeholder

engagement process was undertaken. This process was designed in a way to fully integrate the ToC of each country into the systematic approach and to support the field and project teams in their activities. The first step consisted of exploratory workshops in each of the project countries. A total of 31 local staff from Palestine, Burkina Faso, Mali and Nigeria participated in the ToC online workshops, and in all, 11 consortium partners took the role of moderators or participants in the workshops.

The hands4health Website is available in this [Link](#).



Photo courtesy of Helvetas: handwashing at a household without running water in Nepal.



Photo courtesy Terre des Hommes (TdH): Children using a handwashing station in Nigeria.

## PUBLICATIONS



### Water, Sanitation and Hygiene: A Guidance Note for Leaving No One Behind - LNOB ([Link](#))

This Guidance Note explains what LNOB means and sets out how UNICEF country offices can integrate it fully into their WASH programming. It describes ways of identifying who is being left behind, where they are, and ways of engaging with them. It also provides information on how to analyse and address their needs. This document has been developed by Dr Kerstin Danert (Rural Water Supply Network and Ask for Water GmbH) with support from Jorge Alvarez-Sala (UNICEF). The work was undertaken as part of a Programme Cooperation Agreement between UNICEF and Skat Foundation and was funded by UNICEF (thematic funds) and co-funded by SDC.

### Stop the Rot ([Link](#))



In January 2021, thanks to a grant from The Waterloo Foundation, Ask for Water GmbH and Skat Foundation, under the Rural Water Supply Network (RWSN), launched a 15-month initiative called 'Stop the Rot' resulting in three publications. The first one estimates reliance on handpumps in Sub-Saharan Africa, reviews the literature on handpump functionality and performance, and synthesises information on handpump technical quality from various studies and assessments. The second one examines handpump corrosion in detail, with an overview of what is known and what has been done to address the issue in specific Sub-Sahara African countries and by selected organisations. The third one reflects on the existing guidance on handpump quality assurance, collates examples of poor-quality components and examines handpump supply chains through a case study of Zambia.

### Achievements and Lessons Learned in the Implementation of Groundwater Regulation in Zambia ([Link](#))



This publication provides a brief overview of Zambia's country context including water resources and water use and examines compliance with and enforcement of the regulations and the regulatory outcomes to date. Reflections by the authors and recommendations are summarised, as is a synopsis of key lessons learned. This document has been developed by Dr Kerstin Danert (Rural Water Supply Network and Ask for Water GmbH), Dotun Adekile, an independent groundwater consultant based in Nigeria, Dr Murtaza Malik, currently Chief of WASH with UNICEF Rwanda, Levy Museteka, expert of the Water Sector in Zambia, and Douglas Abuuru WASH Specialist with UNICEF Zambia.

## TEAM

Thanks to our diverse, committed, dynamic and international team, we were able to implement our projects in 2021. Our core team consists of five professionals based in St. Gallen, Switzerland, and three experts abroad, in the United Kingdom, East Africa and South America. To complement our team, we count on the support of associated experts in specific thematic fields. Together, we work as connectors, enablers and facilitators of change.



**Bertha Camacho**  
Managing Director  
& Knowledge  
Management  
Specialist



**Matthias Saladin**  
International  
Programme  
Coordinator



**Noro Robson  
Schmid**  
Financial, Project &  
Human Resources  
Officer



**Sean Furey**  
RWSN Director



**Rena Salzmänn**  
Junior Programme  
& Communications  
Officer



**Meleesa  
Naughton**  
RWSN Sub-director  
(based in the UK)



**Miriam Orellana**  
Local Ownership  
Specialist  
(based in Bolivia)



**Dr. Aline Saraiva  
Okello**  
Global Network  
Manager of RWSN  
(based in Kenya)



**Dr. Sandra  
Méndez**  
Associated Expert  
in Solid Waste  
Management  
(Eco Partner)

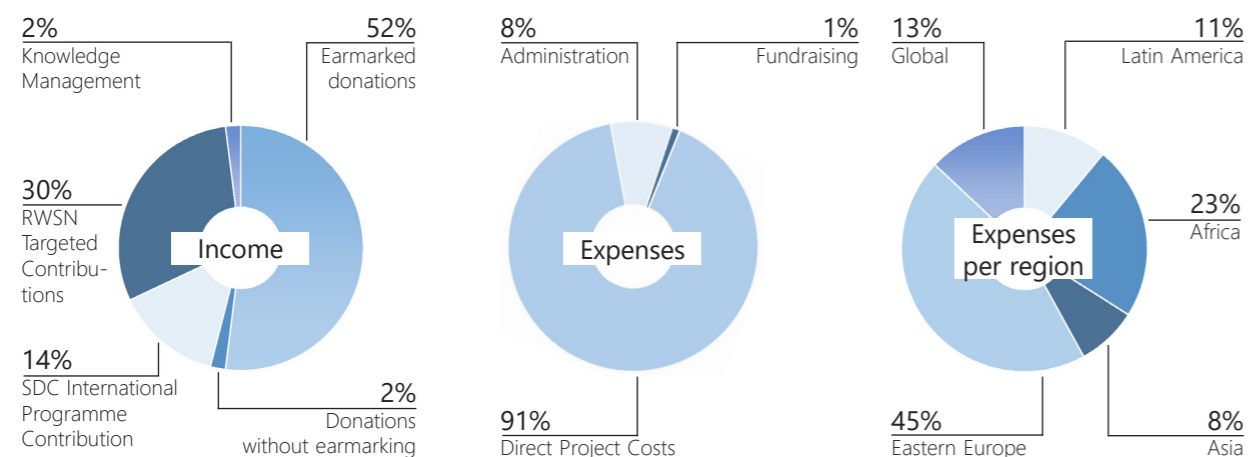


**Dr. Kerstin Danert**  
Associated Expert in  
Water Supply  
(Ask for Water)

## FINANCES

### Balance sheet as of 31.12.2021

Description	2021	2020
<b>Assets</b>		
Cash and marketable securities	1,616,591	2,191,039
Receivables third parties	243,897	-
Other short-term receivables	3,137	265,221
Work in progress	25,819	124,179
Accrued income	9,797	-
<b>Total current assets</b>	<b>1,899,241</b>	<b>2,580,439</b>
Fixed assets	5,301	2
<b>Total non-current assets</b>	<b>5,301</b>	<b>2</b>
<b>Total assets</b>	<b>1,904,542</b>	<b>2,580,441</b>
<b>Liabilities</b>		
Liabilities third parties	43,087	18,044
Other short-term liabilities	23,064	644,276
Liabilities from prepayments	-	1,229,783
Short-time provisions	18,500	-
Deferred income/accrued charges	45,766	7,000
Covid Credit	180,000	180,000
<b>Total liabilities</b>	<b>310,417</b>	<b>2,079,103</b>
Restricted funds	1,302,586	348,616
<b>Total restricted funds</b>	<b>1,302,586</b>	<b>348,616</b>
Free capital	215,000	215,000
Internally generated unrestricted operating funds	-	8,198
Loss	76,538	-70,476
<b>Total capital of the organisation</b>	<b>291,538</b>	<b>152,722</b>
<b>Total liabilities</b>	<b>1,904,542</b>	<b>2,580,441</b>



The full report of the Auditor is also available for download on our Website ([Link](#)).

## FINANCES

### Statement of operations

Description	2021	2020
<b>Income</b>		
Donations without earmarking	54,050	100,000
Earmarked Donations and contributions	1,624,535	344,333
SDC International Programme Contribution	440,000	-
RWSN and other project income	920,117	527,337
Knowledge Management Projects	66,150	96,642
<b>Operating revenue</b>	<b>3,104,852</b>	<b>1,068,312</b>
<b>Expenses</b>		
Direct Costs International Program	-820,806	-
Direct Costs International Program Support	-85,981	-
Direct Project Costs RWSN	-260,119	-806,245
Direct Project Costs Knowledge Management and other related Projects	-479,905	-266,750
Personnel Costs (project-related)	-245,731	-
<b>Total direct project expenditures</b>	<b>-1,892,543</b>	<b>1,072,995</b>
Administration	-166,363	-107,019
Fundraising and general advertising expenses	-28,375	-72,620
<b>Total Administration and Fundraising expenditures</b>	<b>-194,739</b>	<b>-179,639</b>
<b>Total expenditures</b>	<b>-2,087,281</b>	<b>1,252,634</b>
Depreciation	-3,536	-
<b>Operating surplus</b>	<b>1,014,034</b>	<b>-184,322</b>
Financial result	-17,351	-1,182
Extraordinary result	96,103	124,000
<b>Net surplus for the year</b>	<b>1,092,787</b>	<b>-61,504</b>
Allocation earmarked funds	-1,057,248	-141,390
Withdrawal earmarked funds	103,278	132,417
<b>Change in fund capital</b>	<b>-953,970</b>	<b>-8,973</b>
<b>Net surplus / deficit for the year after allocations</b>	<b>138,816</b>	<b>-70,476</b>
<b>Withdrawals / Allocations</b>		
Free capital	138,816	-70,476

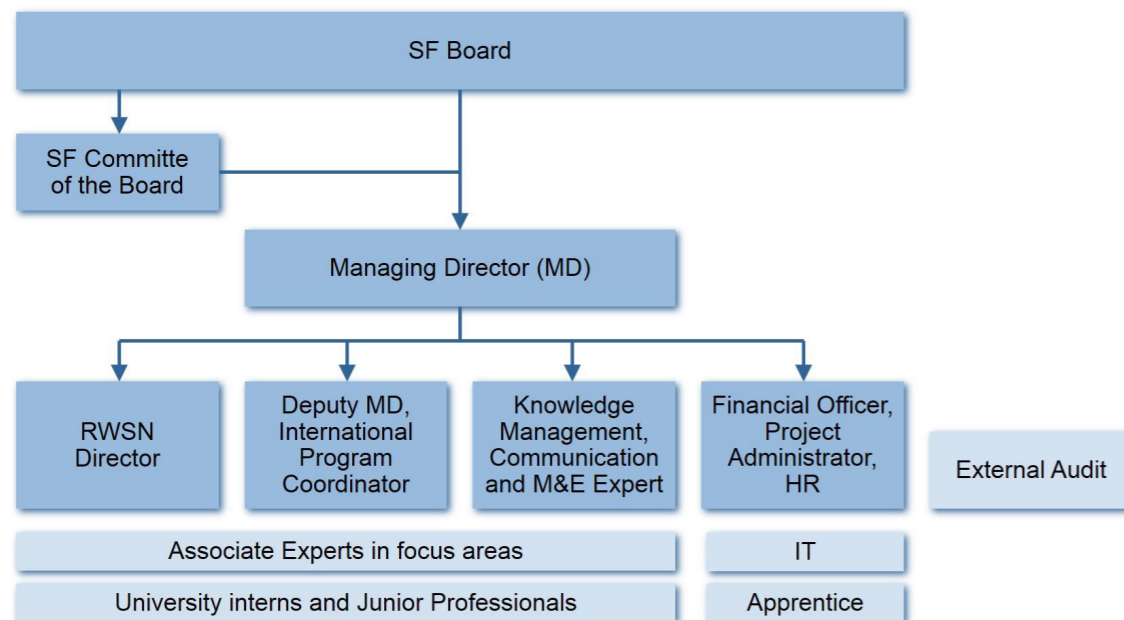
Skat Foundation's accounts are in accordance with the Swiss GAAP FER 21 and ZEW0 guidelines. The annual financial statements comply with Swiss law and the Foundation's Statutes.

In fiscal year 2021, the costs for administration and fundraising were booked directly in Skat Foundation's accounting system. Staff expenses, including social security contributions were directly paid by Skat Foundation. Other operating costs are allocated to the administration costs in accordance with the Zewo guidelines.

In fiscal year 2021, bookkeeping was reorganised. As a result, it was possible to better estimate project accruals, which are recognised in the fund capital. The adjustments to the assessment of the necessary project accruals are reported in the extraordinary result. The annual result from ordinary operating activities is in line with expectations.

The total capital of the organisation changed from CHF 152,722.19 to CHF 291,538.25.

## ORGANISATION



### Foundation's Board

- Rolf Leutert, Chairman of the Board, Neuhausen
- Xaver Edlmann, former Director of EMPA St. Gallen
- Brigitte Häberli-Koller, member of the Council of States, Thurgau
- Esther Haldimann, Director Advisory Services, Helvetas, Zürich
- Georg von Krogh, Professor and Chair of Strategic Management and Innovation, ETH Zürich

### Committee of the Board

- Rolf Leutert, Chairman of the Board, Neuhausen
- Xaver Edlmann, former Director of EMPA St. Gallen

### Management

- Bertha Camacho, Managing Director
- Matthias Saladin, Deputy Managing Director

### Accounting

- Büro ö ag, Burggraben 27, 9000 St. Gallen

### External Auditor

- Treviso Revisions AG, Gaiserwaldstrasse 6, CH-9015 St. Gallen

## PARTNERS & DONORS

We thank our partners and donors for their support and trust in 2021.

### Partners

AfricaAHEAD	Hydro-empowerment Network	Swiss Federal Institute of Technology Lausanne (EPFL)
Aqua Alimenta	IRC	Swiss Tropical and Public Health Institute
Aquaconsult	Jacana Foundation	Terre des Hommes Foundation
The Aquaya Institute	Kwame Nkrumah University of Science and Technology	UNITAR
Ashoka Trust for Research in Ecology & the Environment	Martin Systems Ltd.	University of Applied Sciences and Arts Northwestern Switzerland
Ask for Water Ltd.	Palestine Polytechnic University	University of Maiduguri, Nigeria
Asociación Centroamericana para la Economía, la Salud y el Ambiente	Parrish St. Marcelino Champagnat	Urban Environmental Management Society
benevol St. Gallen	PROSOFI Javeriana University	Vivamos Mejor
BlueAct Technologies Ltd.	RANAS Ltd.	VSF Suisse
Cesvi	Rayaka Laya – SMART Centre Nicaragua	WaterAid
EcoPartner Ltd.	Safe Water Network	Water Mission
Energy Action Partners	Skat Consulting Ltd	
Fastenaktion	Southern Highlands Participatory Organisation	
Helvetas Swiss Intercooperation	Swissaid	

### DONORS

**Swiss Agency for Development and Cooperation (SDC)**

**Swiss Cantons, Cities and Communes:**

Lotteriefonds Kanton Schaffhausen, Kanton St. Gallen Swissloss; Gemeinde Maur

**Swiss Foundations and institutions:**

Drink & Donate Association; Solaqua Foundation; Symphasis Stiftung; Katholischer Konfessionsteil des Kantons St. Gallen

**Swiss Private companies:**

Skat Consulting Ltd.; Utilities Company of the City of St. Gallen

**Swiss and International Research Funds and Universities:**

Swiss National Science Foundation (SNSF); Oxford University

**Bi-lateral Organisations:**

Deutsche Gesellschaft für Internationale Zusammenarbeit (GIZ); Austrian Development Agency (ADA); Foreign, Commonwealth & Development Office (FCDO) of the UK Government (ex- DFID); African Development Bank (AfDB);

**Multi-lateral Organisations:**

United Nations Environment Programme (UNEP); United Nations Children's Fund (UNICEF); the World Bank Group; World Health Organization (WHO)

**International NGOs:**

WaterAid UK; World Vision; IRC

**International Foundations:**

SENSE Foundation, Waterloo Foundation

## CONTACT

### Skat Foundation

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Web: [www.skat-foundation.ch](http://www.skat-foundation.ch)

Post Office Giro account: 90-14076-5

Bank accounts: St.Galler Kantonalbank, CH-9001 St. Gallen, Switzerland

SWIFT / BIC Code: KBSGCH22

CHF	IBAN: CH81 0078 1608 6366 8200 0
Euro	IBAN: CH27 W0078 1608 6366 8200 2
US-Dollar	IBAN: CH54 0078 1608 6366 8200 1

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